



FEDERAL ELECTION COMMISSION  
WASHINGTON, D C 20463

File

**CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

**OCT 18 2001**

Harrah's Entertainment, Inc.  
c/o Ashley N Bailey, Esq.  
Ropes & Gray  
One Franklin Square  
1301 K. Street, N.W.  
Suite 800 East  
Washington, D.C., 20005-3333

RE· MUR 5020

Dear Ms. Bailey:

On June 5, 2000, the Federal Election Commission notified your client, Harrah's Entertainment, Inc., of a complaint alleging violations of 2 U.S.C. § 441b(a), a provision of the Federal Election Campaign Act of 1971, as amended ("the Act"). Subsequently, a copy of the complaint was forwarded to you

Upon further review of the allegations contained in the complaint, and information supplied by you on behalf of Harrah's Entertainment, Inc., the Commission, on October 3, 2001, found that there is reason to believe that Harrah's Entertainment, Inc. violated 2 U.S.C. § 441b(a), a provision of the Act. The Factual and Legal Analysis, which formed a basis for the Commission's finding, is attached for your information

If you are interested in pursuing pre-probable cause conciliation, you should so request in writing See 11 C.F.R. § 111.18(d). Upon receipt of the request, the Office of the General Counsel will make recommendations to the Commission either proposing an agreement in settlement of the matter or recommending declining that pre-probable cause conciliation be pursued. The Office of the General Counsel may recommend that pre-probable cause conciliation not be entered into at this time so that it may complete its investigation of the matter. Further, the Commission will not entertain requests for pre-probable cause conciliation after briefs on probable cause have been mailed to the respondent


You may submit any factual or legal materials that you believe are relevant to the Commission's consideration of this matter. Please submit such materials to the General Counsel's Office within 30 days of your receipt of this letter. Where appropriate, statements should be submitted under oath. In the absence of additional information, the Commission may find probable cause to believe that a violation has occurred and proceed with conciliation.

Requests for extensions of time will not be routinely granted. Requests must be made in writing at least five days prior to the due date of the response and specific good cause must be demonstrated. In addition, the Office of the General Counsel ordinarily will not give extensions beyond 20 days.

This matter will remain confidential in accordance with 2 U.S.C. §§ 437g(a)(4)(B) and 437g(a)(12)(A), unless you notify the Commission in writing that you wish the investigation to be made public.

If you have any questions, please contact Roy Q. Luckett, the attorney assigned to this matter, at (202) 694-1650.

Sincerely,

  
Danny L. McDonald  
Chairman

Enclosures  
Factual and Legal Analysis

**FEDERAL ELECTION COMMISSION**  
**FACTUAL AND LEGAL ANALYSIS**

RESPONDENT: Harrah's Entertainment, Inc.

MUR: 5020

**I. GENERATION OF MATTER**

This matter was generated by a complaint filed with the Federal Election Commission by Audrey Michael. *See* 2 U.S.C. § 437g(a)(1).

**II. FACTUAL AND LEGAL ANALYSIS**

**A. Complaint**

The complaint asserts that corporate executives acting at on behalf of Harrah's Entertainment, Inc. ("Harrah's") solicited and collected \$31,000 in contributions from Harrah's employees and forwarded the contributions to the Gormley Committee.

**B. Response**

On July 20, 2000 Harrah's responded to the complaint Harrah's states that through subsidiaries, Harrah's owns the Atlantic City Showboat, Inc., which operates a casino under New Jersey license. Harrah's asserts that in March 2000, after personal requests for support from the Gormley Committee, certain executives invited various business colleagues to contribute to the Gormley Committee The response adds that the corporate executives acted in their individual capacity, and not on behalf of, or at the behest of, the businesses they managed. The response also states that a number of personal contribution checks were delivered to each executive's office, and Gormley Committee representatives picked up each group of checks Regarding the reporting of

these checks, the response acknowledges that the executives at issue should have filed a conduit report, and provided such reports as attachments.

### **C. Applicable Law**

Under the Act, a corporation may not make “a contribution or an expenditure in connection with any election for federal office.” 2 U.S.C. § 441b(a). An officer or director of any corporation may not consent to any such contribution. *Id.* As used in Section 441b, the term “contribution” includes any direct or indirect payment, distribution, loan, advance, deposit or gift of money, or any services, or anything of value to any candidate, campaign committee, or political party or organization, in connection with a Federal election. 2 U.S.C. § 441b(b)(2).

To effectuate this prohibition, corporations (including officers, directors or other representatives acting as agents of corporations) are prohibited from facilitating the making of contributions to candidates or political committees, other than to the separate segregated funds of the corporations. 11 C.F.R. § 114.2(f). “Facilitation means using corporate . . . resources or facilities to engage in fundraising activities in connection with any Federal election.” *See also* 11 C.F.R. § 114.2(a)(2) (extending provisions of Part 114 of Title 11, Code of Federal Regulations, to activities of national banks in connection with Federal, state, and local elections).

Examples of facilitating the making of contributions include, but are not limited to, fundraising activities by corporations that involve

- officials or employees of the corporation ordering or directing subordinates or support staff to plan, organize or carry out the fundraising project as a part of their work

responsibilities using corporate resources, unless the corporation receives advance payment for the fair market value of such services;

- failure to reimburse a corporation within a commercially reasonable time for the use by persons, other than corporate shareholders or employees engaged in individual volunteer activity, of corporate facilities described in 11 C.F.R. § 114.9(d) (i.e., facilities such as telephones, typewriters or office furniture);
- using a corporate list of customers, clients, vendors, or others not in the restricted class to solicit contributions in connection with a fund-raiser, unless the corporation receives advance payment for the fair market value of the list;
- using meeting rooms that are not customarily made available to clubs, civic or community organizations or other groups; or
- providing catering or other food services, unless the corporation receives advance payment for the fair market value of the services. 11 C.F.R. § 114.2(f)(2)(i). Other examples of prohibited facilitation include providing materials for the purpose of transmitting or delivering contributions, such as stamps, envelopes addressed to a candidate or political committee (other than the corporation's own separate segregated fund), or providing similar items which would assist in transmitting contributions, 11 C.F.R. § 114.2(f)(2)(ii), and collecting and forwarding contributions. *See, e g* MUR 3672.

Facilitation activities may also involve “[u]sing coercion, such as the threat of a detrimental job action, the threat of any other financial reprisal, or the threat of force, to urge any individual to make a contribution or engage in fundraising activities on behalf of a candidate or political committee ” 11 C F R § 114 2(f)(2)(iv)

Exceptions to the general prohibition against corporate facilitation of contributions include the “[s]oliciting of contributions to be sent directly to candidates if the solicitation is directed to the [corporation’s] restricted class . . .” 11 C.F.R. § 114.2(f)(4)(ii). Pursuant to 11 C.F.R. § 114.1(a)(2)(i), such a restricted class includes a corporation’s “stockholders and executive and administrative personnel and their families,” with whom a corporation may communicate on any subject. *See also* 11 C.F.R. § 114.3.

#### **D. Analysis**

The information currently available, based on a review of news items, conduit reports, the complaint and responses, raises concerns that Harrah’s, through key corporate executives, may have facilitated the making of contributions to the Gormley Committee in two respects. First, the information available suggests that executives, on behalf of Harrah’s, established a uniform effort to obtain contribution checks from employees. Within this scenario, it appears that the corporation established: (1) the time period for collecting the contributions (the last two weeks in March 2000); (2) where the contributors would submit their checks (each manager’s office suite); and (3) when the Gormley representative would pick up contribution checks (possibly March 29, 2000). The striking similarities between one executive’s mode of obtaining contributions and that of another executive appear to be more than mere coincidence. Second, the actual collecting and forwarding of the contributions for the Gormley Committee also represented corporate facilitation

Wolfe and Jonas’ actions appear to demonstrate a uniform corporate effort on behalf of the Harrah’s corporation to facilitate the making of contributions for the

Gormley Committee based on three factors. First, the conduit reports filed appear to indicate that both executives limited the scope of obtaining contributions almost entirely to employees within Harrah's, either from Harrah's Eastern Operations Division, or subsidiaries. A review of one executive's conduit report clearly shows that he only received contributions (seventeen in all) from employees of the Atlantic City Showboat, Inc., a subsidiary of Harrah's. Regarding the second executive, all but one of the 53 contributions he collected for the Gormley campaign were attributable to Harrah's employees or subsidiaries.<sup>1</sup> Given that these executives collected 69 of 70 contributions from Harrah's employees or subsidiaries, it seems likely that their activities may have been corporate in nature.

It also appears that these executives' probable solicitation of contributions from the 69 employees of Harrah's Entertainment Inc. or its subsidiaries may not fall within the restricted class. The following managers listed in Jonas' conduit report may supervise non-salary employees: William Ambrosio (Games Shift Manager); Michael Booker (Slot Shift Manager); Christine Boxer (Slot Shift); Anthony Ciallella (Games Shift); Glen Cunningham (Games Shift); Kimberly Grahslar (Volume Restaurant); Mark Kashuda (Slot Shift); Paul Merrick (Stage); John Ranere (Credit); Charlie Sanderson (Slot Performance); and Mark Starrett (Player Services). Additionally, Ross O'Hanley, who is employed as the President's Associate, may or may not have the requisite supervisory responsibilities to be part of the restricted class, and George Ashman, a manager listed in

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<sup>1</sup> This executive received 47 contributions from employees of Marina Associates, five (5) from employees of Harrah's Eastern Operations Division, and one (1) from an employee of Tropicana Casino and Entertainment Resort. Although the Jonas conduit report discloses Louis Paludi's occupation as a self-employed consultant, this Office has included him among the Harrah's Eastern Operations Division contributors given that the Gormley Committee's 2000 April Quarterly Report identifies him as a Harrah's executive.

Wolfe's conduit report, may supervise non-salary employees, which does not satisfy the restricted class criteria outlined in 11 C.F.R. §§ 114.1(b)(1) and (2); the conduit report strictly acknowledges him as a manager, but does not elaborate as to type<sup>2</sup>

Second, the manner in which executives collected these contributions also seem to indicate an overall corporate facilitation effort. Their actions appear to be part of a plan where they directed employees to deliver contribution checks to their respective office suites within the last two weeks of March 2000. In fact, one executive has stated "many of the listed contributors delivered their checks to his office suite during the last two weeks of March 2000." He adds that only a few of the contributors delivered their checks directly to the Gormley Committee. Another executive describes the same pattern, with one exception. Instead of receiving most of the contributions listed in his conduit report, the second executive states that all 53 contributions were delivered to his office suite, noting "[a]s a matter of convenience, during the last two weeks of March 2000, the contributors delivered their contribution checks to the executive's office suite."

Finally, these activities appear to demonstrate a plan within Harrah's corporate structure of forwarding the contributions to the Gormley Committee. The available information suggests that a representative of the Gormley Committee picked up the checks at the end of March 2000; one executive states that the representative picked up the checks on March 29, 2000, while another executive avers that the pick-up for his collected contributions occurred on or about March 30, 2000. The fact that both executives forwarded their collected contribution checks to the Gormley Committee

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<sup>2</sup> The Gormley Committee's April Quarterly Report does not specify as to what type of manager George Ashman serves for the company



during the same time period may suggest an organized effort on Harrah's part to facilitate the making of contributions for the benefit of the Gormley campaign by setting a time period for the pick-up of contribution checks.

### III. CONCLUSION

Accordingly, there is reason to believe that Harrah's Entertainment, Inc. violated 2 U.S.C. § 441b(a).